

## GMCA OVERVIEW & SCRUTINY COMMITTEE

**DATE:** Wednesday, 13th December, 2023

**TIME:** 1.00 pm

**VENUE:** The Tootal Buildings - Broadhurst House , 1st Floor, 56  
Oxford Street, Manchester, M1 6E

### AGENDA

1. **Welcome and apologies**
2. **Chair's Announcements and Urgent Business**
3. **Declarations of Interest** 1 - 4

To receive declarations of interest in any item for discussion at the meeting. A blank form for declaring interests has been circulated with the agenda; please ensure that this is returned to the Governance & Scrutiny Officer at least 48 hours in advance of the meeting.
4. **Minutes of the previous meeting held on 22 November 2023** 5 - 14

To consider the approval of the minutes of the meeting held on 22 November 2023.

<b>BOLTON</b>	<b>MANCHESTER</b>	<b>ROCHDALE</b>	<b>STOCKPORT</b>	<b>TRAFFORD</b>
<b>BURY</b>	<b>OLDHAM</b>	<b>SALFORD</b>	<b>TAMESIDE</b>	<b>WIGAN</b>

Please note that this meeting will be livestreamed via [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk), please speak to a Governance Officer before the meeting should you not wish to consent to being included in this recording.

**5. Greater Manchester Investment Funds Update** 15 - 30  
Report of Councillor Nazia Rehman, GM Assistant Portfolio Lead for Resources and Investment

**6. Options Appraisal for Provision of Future Waste Disposal Services** 31 - 44  
Report of Councillor Tom Ross, GM Portfolio Lead for the Green City Region

**7. Work Programme and Forward Plan of Key Decisions** 45 - 86  
Report of Nicola Ward, Statutory Scrutiny Officer, GMCA

**8. Future Meeting Dates**  
Future meetings will be held at 1pm on the following dates:

24 January 2024

7 February 2024

21 February 2024

20 March 2024

**9. Exclusion of the Press and Public**  
That, under section 100 (A)(4) of the Local Government Act 1972 the press and public should be excluded from the meeting for the following items on business on the grounds that this involved the likely disclosure of exempt information, as set out in the relevant paragraphs of Part 1, Schedule 12A of the Local Government Act 1972 and that the public interest in maintaining the exemption outweighed the public interest in disclosing the information.

**10. Options Appraisal for Provision of Future Waste Disposal Services - Part B**

87 - 166

Report of Councillor Tom Ross, GM Portfolio Lead for the Green City Region

For copies of papers and further information on this meeting please refer to the website [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk). Alternatively, contact the following

Governance & Scrutiny Officer: Elaine Mottershead

✉ [elaine.mottershead@greatermanchester-ca.gov.uk](mailto:elaine.mottershead@greatermanchester-ca.gov.uk)

This agenda was issued on Tuesday, 5 December 2023  
on behalf of Julie Connor, Secretary to the Greater Manchester Combined Authority,  
Churchgate House, 56 Oxford Street, Manchester M1 6EU

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## Declaration of Councillors' Interests in Items Appearing on the Agenda

Name and Date of Committee.....>

Agenda Item Number	Type of Interest - PERSONAL AND NON PREJUDICIAL Reason for declaration of interest	NON PREJUDICIAL Reason for declaration of interest Type of Interest – PREJUDICIAL Reason for declaration of interest	Type of Interest – DISCLOSABLE PECUNIARY INTEREST Reason for declaration of interest

Please see overleaf for a quick guide to declaring interests at GMCA meetings.

## Quick Guide to Declaring Interests at GMCA Meetings

Please Note: should you have a personal interest that is prejudicial in an item on the agenda, you should leave the meeting for the duration of the discussion and the voting thereon.

This is a summary of the rules around declaring interests at meetings. It does not replace the Member's Code of Conduct, the full description can be found in the GMCA's constitution Part 7A.

Your personal interests must be registered on the GMCA's Annual Register within 28 days of your appointment onto a GMCA committee and any changes to these interests must notified within 28 days. Personal interests that should be on the register include:

1. Bodies to which you have been appointed by the GMCA
2. Your membership of bodies exercising functions of a public nature, including charities, societies, political parties or trade unions.

**You are also legally bound to disclose the following information called Disclosable Personal Interests which includes:**

1. You, and your partner's business interests (eg employment, trade, profession, contracts, or any company with which you are associated).
2. You and your partner's wider financial interests (eg trust funds, investments, and assets including land and property).
3. Any sponsorship you receive.

**Failure to disclose this information is a criminal offence**

**Step One: Establish whether you have an interest in the business of the agenda**

1. If the answer to that question is 'No' then that is the end of the matter.
2. If the answer is 'Yes' or Very Likely' then you must go on to consider if that personal interest can be construed as being a prejudicial interest.

## **Step Two: Determining if your interest is prejudicial**

A personal interest becomes a prejudicial interest:

1. where the wellbeing, or financial position of you, your partner, members of your family, or people with whom you have a close association (people who are more than just an acquaintance) are likely to be affected by the business of the meeting more than it would affect most people in the area.
2. the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice your judgement of the public interest.

### **For a non-prejudicial interest, you must:**

1. Notify the governance officer for the meeting as soon as you realise you have an interest.
2. Inform the meeting that you have a personal interest and the nature of the interest.
3. Fill in the declarations of interest form.

### **To note:**

1. You may remain in the room and speak and vote on the matter

2. If your interest relates to a body to which the GMCA has appointed you to, you only have to inform the meeting of that interest if you speak on the matter.

### **For prejudicial interests, you must:**

1. Notify the governance officer for the meeting as soon as you realise you have a prejudicial interest (before or during the meeting).
2. Inform the meeting that you have a prejudicial interest and the nature of the interest.
3. Fill in the declarations of interest form.
4. Leave the meeting while that item of business is discussed.
5. Make sure the interest is recorded on your annual register of interests form if it relates to you or your partner's business or financial affairs. If it is not on the Register update it within 28 days of the interest becoming apparent.

### **You must not:**

Participate in any discussion of the business at the meeting, or if you become aware of your disclosable pecuniary interest during the meeting participate further in any discussion of the business,  
participate in any vote or further vote taken on the matter at the meeting.

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# Agenda Item 4

**Minutes of the meeting of the  
GMCA Overview & Scrutiny Committee  
held on Wednesday 22 November 2023  
at the Tootal Buildings, Broadhurst House, 1st floor,  
56 Oxford Street, Manchester, M1 6EU**

**Present:**

Councillor Nadim Muslim	Bolton Council (Chair)
Councillor Peter Wright	Bolton Council
Councillor Russell Bernstein	Bury Council
Councillor Imran Rizvi	Bury Council
Councillor John Leech	Manchester City Council
Councillor Basil Curley	Manchester City Council
Councillor Mandie Shilton Godwin	Manchester City Council
Councillor Jenny Harrison	Oldham Council
Councillor Colin McLaren	Oldham Council
Councillor Tom Besford	Rochdale Council
Councillor Patricia Dale	Rochdale Council
Councillor Lewis Nelson	Salford City Council
Councillor Helen Hibbert	Stockport Council
Councillor Naila Sharif	Tameside Council
Councillor Jill Axford	Trafford Council
Councillor Shaun Ennis	Trafford Council
Councillor Nathan Evans	Trafford Council
Councillor Fred Walker	Wigan Council

**Also in attendance:**

Andy Burnham	GM Mayor
Councillor Bev Craig	GM Portfolio Lead for Economy, Business and Inclusive Growth

**Officers in attendance:**

Eamonn Boylan	GMCA
Andrew McIntosh	GMCA
John Wrathmell	GMCA
Simon Nokes	GMCA
Nicola Ward	GMCA
Elaine Mottershead	GMCA
Kaja Davies	GMCA
Martin Lax	Transport for Greater Manchester
Nick Fairclough	Transport for Greater Manchester

**O&SC 45/23          Welcome and Apologies**

Apologies for absence were received from Councillor Joshua Brooks and Councillor Joanne Marshall.

**O&SC 46/23          Chair's Announcements and Urgent Business**

The Chair announced that there would be a short reflective session (5-10 minutes) at the rise of this meeting to reflect on the work of the Committee. The Chair invited all members to stay if they were able to.

**O&SC 47/23          Declarations of Interest**

There were no declarations of interest received in relation to any item on the agenda.

**O&SC 48/23          Minutes of the GMCA Overview and Scrutiny Committee  
held on 25 October 2023**

**Resolved/-**

That the minutes of the GMCA Overview and Scrutiny Committee held on 25 October 2023 be approved as a correct record.

**O&SC 49/23                    Minutes of the Joint Health Scrutiny and the  
GMCA Overview & Scrutiny held on 8 November 2023**

**Resolved /-**

That the minutes of the Joint Health Scrutiny and the GMCA Overview & Scrutiny Committee held on 8 November 2023 be approved as a correct record.

**O&SC 50/23                    GM Investment Plan, Frontier Sector Development and  
Business Rates update**

**O&SC 51/23                    Greater Manchester Investment Zone**

The Chair invited Councillor Bev Craig, Portfolio Lead for Economy, Business and Inclusive Growth and GMCA officers, Andrew McIntosh, and John Wrathmell to present these linked items together.

Councillor Bev Craig introduced the reports. The GM Investment Plan was a long-term plan to develop sites across Greater Manchester, not to only respond to Government policy, but to be pro-active and have clear milestones. The plan contained six identified growth zones, with links to the 2040 Transport Plan and funding streams such as Brownfield funding and others. The retention of business rates would also provide income and support the delivery of the Investment Plan. The support from local authorities would be welcomed in the development of the zones that were situated across Greater Manchester. Three investment zones had also been identified and would receive £80m capital and revenue funding over five years. Officers continued the presentation and highlighted the following:

- The GM Investment Plan would drive growth within 10-15 years. The latest Devolution Deal set out the decisions that would be made at Greater Manchester level at different times and set out a methodology for appraisal. There would be a clear framework for decision-making. A set of general principles would be adopted for investment and would be agreed at Greater Manchester level.

- A key part of the Investment Plan would be the Frontier Sector Development and this would feed into projects appropriately with links to skills development and interfacing with business investment decisions.
- The final part would be the retention of business rates with the ability to allocate five different zones where business rates could be collected and aggregated over a set period of time.
- It was clarified that the Investment Zones were not physical zones but more packages to develop particular sectors such as manufacturing and materials.
- Existing governance arrangements would be used. Businesses would be engaged through the GAMMA (Graphene, Advanced Materials and Manufacturing Alliance) network. All four GM universities were also involved.
- The Autumn Statement announcement (today) would set out more details.

#### **Comments and questions:**

- Members were keen to see the “people” element of this work linked to the more technical aspects, particularly in terms of links with employment. The work could be viewed through the lens of social justice and should consider how to help people who have missed out on opportunities. In response, it was noted that this could be a first for the region and investors were keen to be involved. The targets for the funding were not prescribed and, whilst it did not need to be directed to Education, Skills and Work, it was recognised that this would be an important area and route to progression.
- Members were pleased to see Northern Gateway within the GM Investment Zone as this offered a significant opportunity to re-balance the economy of this area.

- It was questioned whether the outcome of the Places for Everyone consultation would impact the delivery or outcomes of the Investment Plan. Officers confirmed that the Investment Plan would have no bearing on Places for Everyone being able to be implemented at the end of the consultation phase.
- Members suggested that opportunities to link these plans and other elements of the GM Strategy be explored e.g. the Bee Network, Places for Everyone, Atom Valley, Education, Skills and Work, and the Clean Air/Green City agenda.
- Further clarification on the funding was sought including the difference in capital and revenue streams and typically what might be targeted. It was confirmed that 60% of capital funding and 40% of revenue funding was given by the Government. There were five investment policy areas – infrastructure (predominantly capital), facilities (revenue to run the programmes), skills (mix of capital and revenue), local business support (predominantly revenue).
- Members questioned whether the £80m fund would be secure across the forthcoming five years. Officers reflected on the Chancellors commitment through his announcement of further Investment Zones in today's Autumn Statement.
- It was acknowledged that the maps depicting the business rates retention from Growth Zones were too small to decipher and revised copies would be circulated. The zones had been identified to maximise income rather than having geographical significance. It was confirmed that a business which was outside of the zone boundary line would not benefit from relocating. The benefits would be in the additional business rate retention income, which would be invested across Greater Manchester, and individual businesses would not be affected either adversely or favourably for being inside or outside the zones.
- A question about retained business rates was raised and whether any income that was gained would be inconsequential once the administration costs had been added. It was confirmed that the significant benefits from cumulative growth would outweigh any administrative costs and procedures.

- The difference between a growth and a development zone was queried along with the reference to “on menu” and “off menu” interventions for investment zones for which further details would be circulated. Officers explained that Growth Zones allowed for maximum growth in resources but freedom to invest across GM as required, whilst Investment Zones had to be spent in frontier sectors.
- There was discussion about the transport infrastructure and how it was fundamental to deliver these plans for investment and employment. In response, it was noted that the Bee Network had already started to give much more flexibility around responding to need and this would continue to grow as the vision for the network progresses.
- It was acknowledged that future investment into specific geographical areas had not been detailed in the report but this would form the next stages of the Investment Plan which would be shared with the Committee in due course.
- In response to a request for the Investment Plan to consider Greater Manchester’s responsibilities in relation to climate change, members were reminded that it was already delivering on the regeneration of Brownfield Land and incentivising the development of net zero homes.

**Resolved/-**

1. That officers note the comments from members after reviewing:
  - a. the overall approach to developing Frontier Sector Development Plans that will sit alongside the GM Investment Plan to direct investment in growth of our frontier sectors and growth locations.
  - b. how the Sector Development Plans should be most effectively brought into the Growth Locations.
  - c. The overall approach to developing the Investment Zone and the places and businesses which can benefit from the focus on Advanced Manufacturing & Materials.

2. That a social justice focus be considered as the Investment Plan is developed in order to create opportunities for those who have previously missed out on education, training and employment opportunities.
3. That the investment zone maps be enhanced and circulated to the Committee.
4. That the 'on menu' and 'off menu' interventions for the Investment Zone be circulated to the Committee.
5. That future iterations of the Investment Plan be shared with the Committee in due course.

### **O&SC 52/23            Local Transport Plan Process and Renewing Our Vision**

GM Mayor Andy Burnham introduced this item and explained that the Local Transport Plan launched in 2017 was due to be refreshed and invited the Committee to comment and influence the revised version.

There were large parts of the plan that were still relevant and would remain but there were also significant core parts to debate. The “right mix” ambition for 2040 was to have 50% of journeys completed using public transport and/or active travel and 50% by vehicles. This target was considered to be a more significant priority than it was in 2017, with acknowledgement of changes in the landscape, for example, three out of four young people, under the age of 25, cannot drive nor were they learning to drive.

In 2017, there were 250 million journeys, under 1km, in Greater Manchester that were carried out by car. The latest figure demonstrated that this had now reduced to 150 million. This still meant, however, that there were approximately 410,000 journeys of under 1km being carried out, per day, in a car. There was clearly some behaviour change, but still further work to be done, particularly around the shared use of roads and highways.

It was recognised that there were different emerging themes since the 2017 plan was produced. The de-regulation and franchising of buses had been a significant achievement and there were opportunities now to dictate the pace of change. There were also further opportunities to dictate progression on decarbonisation, zero carbon

emissions and more compliance alongside the Trailblazer devolution deal. The eventual integration of rail would also be an important step.

The Committee agreed that the new Plan's focus should include affordability, accountability, a system that can respond to need and a 'right mix' approach. However, it was suggested that the right mix should be applied differently in each location as determined by current and planned transport infrastructure. It was clear that a 50:50 mix would not work for all areas of Greater Manchester.

### **Questions and comments:**

- Members recognised the need to balance the use of road space for active travel, pedestrian, and vehicle use. They were keen to see different options explored further including the potential effects of displacement and welcomed the ambition of 'integration'.
- A member highlighted particular concerns about a CYCLOPS junction and the GM Mayor agreed to look at this separately to learn from the experiences of Manchester City Council and Trafford Council.
- There was a suggestion that increased patronage could benefit from consideration of the purpose of the journey (e.g. leisure, business/study, exercise) rather than the starting point and destination. Equally, consideration should be given to other factors such as seasonality, demographics, local choice etc.
- Members welcomed the efforts to date on improving safety and security on public transport, highlighting this as a particular issue for women and girls. Initiatives such as the GMP and TfGM live chat services were welcomed, as was the #IsThisOk campaign. They noted that safety on roads ,and safety on transport, were two different elements that should be prioritised. The Committee further queried whether there should be an aspiration to also make public transport journeys 'pleasant'.
- The success of Our Pass was recognised and it was suggested that there could be potential for further expansion and promotion of the scheme.



- It was acknowledged that some journeys do still need to be done by car for various reasons and improvements should be sought across all modes, making those car journeys that were genuinely necessary to be more tolerable. This would need to be done in the context, however, of the overall vision to reduce car dependency and aiming for cleaner and greener targets and therefore it should be approached with proportionality. The Committee did reflect on the impact that just a 7% reduction in car usage over the school holidays has across the transport network.
- Members noted the increase in delivery vehicles across the conurbation and reported that their use of pavement parking was proving dangerous and damaging in some areas. It was clear that the Plan should prioritise safe and secure public travel, whether that be on pavements or any other mode.
- Finally, the Committee urged that the Plan should reflect strongly on Greater Manchester's clean air ambitions as a key driver for all the outputs, and that the Plan should be co-produced alongside residents, especially with regards to their neighbourhood right mix.

**Resolved /-**

1. That the comments of members on the following be noted:
  - a. the preparation of a new Local Transport Plan to date (LTP); including the development of a 'Renewing Our Vision' LTP engagement document; and
  - b. the contents of the report, specifically the vision statement, LTP goals, spatial themes, and network ambitions.
2. That the comments of the Committee will be shared with the GMCA as appropriate.

**O&SC 53/23 Work Programme**

**Resolved /-**

1. That the Overview & Scrutiny work programme be noted.

2. That members contact Nicola Ward directly if they had suggestions for topics on future briefing sessions.

**O&SC 54/23            Dates of Future Meetings**

The schedule for the future meetings was noted:

13 December 2023	1-3pm
24 January 2024	1-3pm
7 February 2024	1-3pm
21 February 2024	1-3pm
20 March 2024	1-3pm

## GMCA Overview and Scrutiny Committee

Date: 13 December 2023

Subject: Greater Manchester Investment Funds Update

Report of: Councillor Nazia Rehman  
GM Assistant Portfolio Lead for Resources and Investment

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### Purpose of Report

This report provides background on the Greater Manchester Investment Funds and an update on current performance.

### Recommendations:

The Scrutiny Committee is recommended to consider the contents of this report and identify any particular areas for further scrutiny.

### Contact Officers:

Eamonn Boylan, Chief Executive, GMCA - [eamonn.boylan@greatermanchester-ca.gov.uk](mailto:eamonn.boylan@greatermanchester-ca.gov.uk)

Laura Blakey, Investment Director, GMCA - [laura.blakey@greatermanchester-ca.gov.uk](mailto:laura.blakey@greatermanchester-ca.gov.uk)

## **Risk Management**

The loans and investments made are subject to assessment processes to minimise the risk of funding being lost – these processes are set out in the accompanying slide pack.

## **Legal Considerations**

Legal agreements relating to the investments/loans are based upon the existing templates for the GM Investment Fund, amended for the specific requirements of the individual funding arrangements.

## **Financial Consequences – Revenue**

Where applicable, investments/loans are made from revenue funding earned during the recycling of the funds.

## **Financial Consequences – Capital**

Where applicable, investments/loans are made from the relevant capital fund – the types of funding are set out in the attached slide pack.

## **Number of attachments to the report**

None.

## **Comments/recommendations from Overview & Scrutiny Committee**

None.

## **Background Papers**

None.

## **Tracking / Process**

Does this report relate to a major strategic decision, as set out in the GMCA Constitution?

No.

## **Exemption from call in**

Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency?

No.

## **1. Background**

1.1 GMCA has a series of investment funds operating across business, commercial property and housing. The funds were initially established in 2013 following the receipt of c. £100m of Regional Growth Fund and Growing Places monies which were principally invested on a recycling basis. Since this date, the funds have grown and there is now c.£470m under management.

1.2 The Housing Investment Loan Fund and the Core Fund (totaling £256m) are managed directly by the Core Investment Team with the balance being managed by external fund managers.

1.3 GMCA does not borrow from the Public Works Loan Board (PWLB) for its investment funds – funding has been sourced either from government or through previous European funding rounds.

1.4 The Funds seek to fill a gap in the market and are, therefore, available to companies if they cannot raise all of the money that they need from the private sector.

## **2. Purpose**

2.1 The purpose of this paper is to provide Scrutiny Committee with an overview of the funds and the attached paper seeks to cover the following points:

- Highlights of the Fund's achievements to date
- An overview of all of the Funds, their size, criteria and who manages them
- The key risks associated with each of the Funds, at this point in time
- The performance of the Funds over the last 12 months
- An overview of the approval processes for the Funds
- An overview of the monitoring processed for the Funds
- An analysis of where funds have been invested across the conurbation
- Case studies of recent investments that have been approved

# Investment Funds Update

## December 2023

# Highlights – Part 1



£829m committed into residential property of which **£700m has been invested to date**, supporting the development of **9,571 new homes**. The Housing Fund is on track to achieve its target of delivering **10,000 new homes** across GM. The Fund was £300m at its inception in 2015 - to date that funding has been **recycled over 2 times**.



**£110m** invested into business across all sectors, creating and supporting **8,347 jobs**. This from an initial recycling funding pot of £52m.



Over **£350m** invested into commercial property schemes and businesses, supporting the development of **204,295sqm** of BREEAM accredited space and **c27Ha of Brownfield land** redeveloped. An additional £15m of funding has been received from DLUHC in the year to increase the capacity of the commercial property funds.

# Highlights - Part 2



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GMCA has committed £20m into **Social Impact Funds** that deliver homes to those most in need of safe & decent housing. The Funds focus on housing for those experiencing homelessness & rough sleeping, people with learning disabilities, autism & mental health challenges, asylum seekers, care leavers and survivors of domestic violence.

Over **200 properties** have been secured to date in GM, with a further 100+ forecast to be delivered to March 24.

GMCA has invested a total of £5.3m into Hive Homes through a combination of Housing Investment Funds and Brownfield grant. Hive Homes is a partnership between GMCA and 10 Registered Providers, established to **increase supply of good quality housing stock**. Hive saw its first site complete in the year and is now on track to deliver a further six schemes in the near term.

Demand for the **second Life Sciences Fund** (with over 160 applications reviewed to date) has supported the need for a regional specialist fund for growing businesses in this sector.



# Highlights – Part 3



Collectively the funds have generated circa **£41m of income** which has been partially utilised to:

- Establish a **self funded Investment and Delivery Team**. As well as managing GMCA investment and Brownfield funds, the Teams are working with local authorities to bring forward some of GM's most challenging opportunities.
- **£9.5m** has been ringfenced for re-investment into businesses.
- Over £6m generated by the fund is committed to invest back into different areas to support the implementation of the **GM Housing Strategy** such as Local Authority Development Support, Net Zero Social Homes, Modern Methods of Construction, Retrofit – Green Finance Solutions and GM Good Landlord Scheme amongst others.
- The balance of surpluses is available to support the wider Housing Strategy.

# Annex – Fund overview and performance

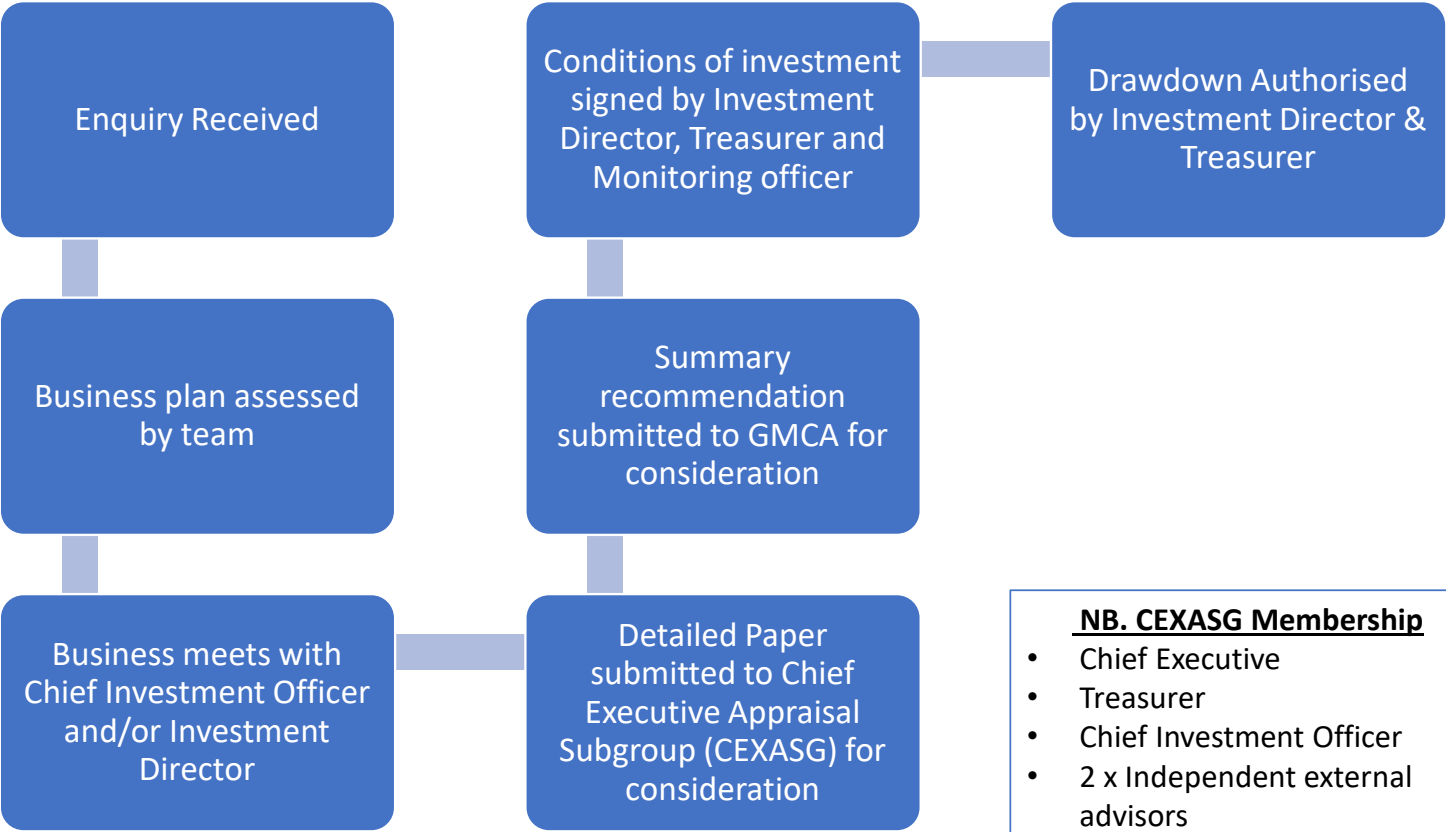
	Core Funds	Housing Investment Fund	City Deal Receipts	Life Sciences Fund	Evergreen	Low Carbon Fund
<b>Fund source</b>	RGF and Growing Places	Loan from DLUHC	Homes England	Fund 1: LGF Fund 2: RGF	ERDF	ERDF
<b>Fund size</b>	£76m	£180m	£30m	Fund 1: £30m Fund 2: £20m	Fund 1: £60m Fund 2: £60m	£15m
<b>Funding criteria</b>	<ul style="list-style-type: none"> <li>Debt and equity for business and commercial property schemes</li> <li>£250k to £5m</li> </ul>	<ul style="list-style-type: none"> <li>Debt and equity for residential housing schemes.</li> <li>£1m to £62m</li> </ul>	<ul style="list-style-type: none"> <li>Debt and equity for residential housing schemes.</li> </ul>	<ul style="list-style-type: none"> <li>Equity for Life Sciences businesses in GM and Cheshire.</li> <li>£50k to £2m</li> <li>Note – Fund 1 is closed to new investments, all new investments are made through Fund 2</li> </ul>	<ul style="list-style-type: none"> <li>Evergreen 1 - Commercial property debt fund invested to deliver urban regeneration projects.</li> <li>Evergreen 2 - Commercial property debt funding focusing on:                             <ul style="list-style-type: none"> <li>Research and Innovation (£30m)</li> <li>Energy efficiency of buildings (£30m), including new and refurbished office development.</li> </ul> </li> <li>£2m to £20m</li> </ul>	<ul style="list-style-type: none"> <li>Debt and equity up to £5m</li> <li>Maximum term of 15 years</li> <li>Aimed at renewable/low carbon technology installations and district energy networks</li> </ul>
<b>Fund performance – net realised profit/(loss)</b>	(£0.6m)	<ul style="list-style-type: none"> <li>£29.1m retained by GMCA in addition to</li> <li>£19.5m passed to DLUHC</li> </ul>	No defaults to date – income is not retained by the GMCA	Not available	There have been no defaults on the funds to date	There have been no defaults on the fund to date
<b>Managed by</b>	GMCA	GMCA	GMCA	Fund 1: Catapult Ventures Fund 2: Praetura Ventures	CBRE	CBRE

# Overview of performance - Last 12 months

	Core Funds	Housing Investment Fund	City Deal Receipts	Life Sciences Fund	Evergreen	Low Carbon Fund
<b>New loans/investments approved, £m</b>	£20.1m	£149.4m	£30m	£4.4m	£28.6m	£14.9m
<b>Income earned</b>	Income earned is retained and reinvested £3.5m	Interest earned over and above the State Aid rate is retained by GM up to a cap of £2.5m per annum. The balance is passed back to DLUHC £6.8m	Interest is passed to Homes England	- Not applicable	Income earned is retained and reinvested £1.5m	Income earned is retained and reinvested Nil
<b>Defaults</b>	-£2m	- None	- None	- Not applicable	- None	- None
<b>Outputs</b>	-174 jobs created	-1,126 Housing Units	N/a	- 38 jobs created	-623 Jobs -356,806 Sqft of High ESG employment space -49 Ha Brownfield Land	-572 Jobs -498,801 Sqft of High ESG employment space -8.1 Ha Brownfield Land
<b>Key risks</b>	- Defaults in current market - Lack of private sector capital	- Extension of Fund post March 2025	- Retention of CDR	- Defaults in current market - Lack of private sector capital -	- Deployment of funding in advance of December 2023 deadline	- Deployment of funding in advance of December 2023 deadline

# GMCA Managed Funds

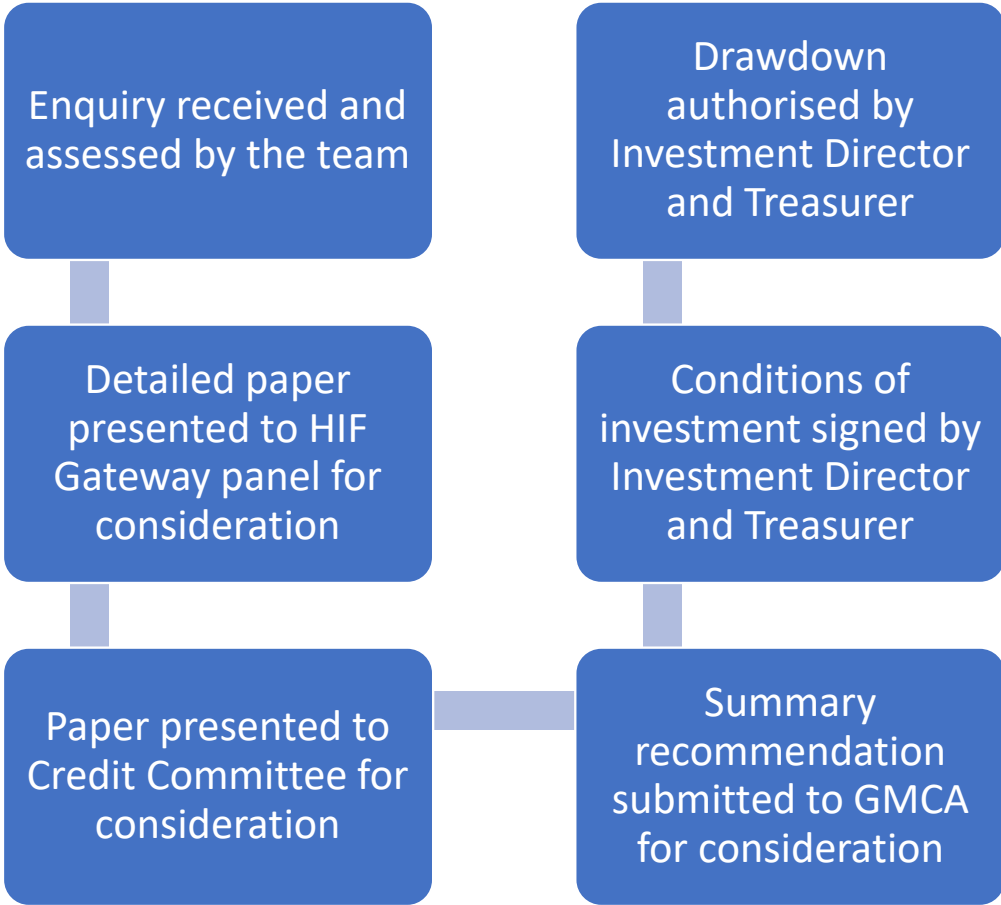
- The Core and Housing Funds are managed directly by the Core Investment Team.
- Core Funds process overview.



**NB. CEXASG Membership**

- Chief Executive
- Treasurer
- Chief Investment Officer
- 2 x Independent external advisors

# Housing Fund Process



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**NB. HIF Gateway membership**  
3 x Independent external advisors

- NB. Credit Committee membership**
- Chief Executive
  - Treasurer
  - Chief Investment Officer
  - Independent Advisor

# Externally Managed Funds

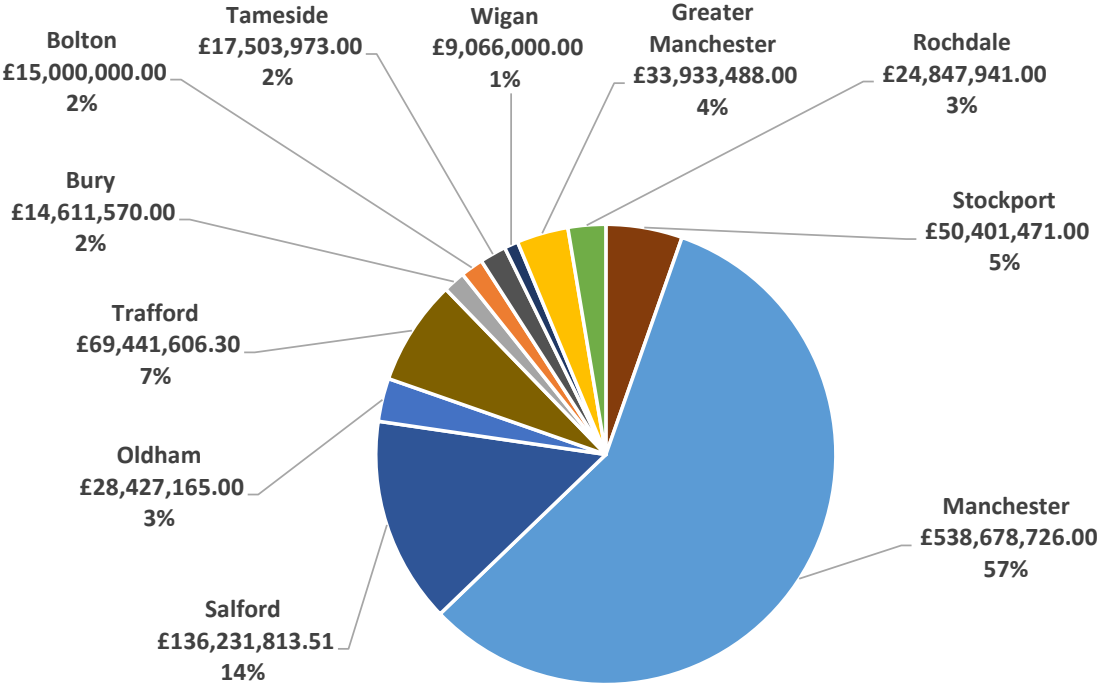
- Externally managed funds are managed by FCA regulated fund managers, following full procurement exercises
- Funds have been passed to external fund managers for management either due to a requirement of European money (e.g. Evergreen) or due to a specialist skill being needed (e.g. Life Sciences Fund)
- The Life Sciences Funds are independent from GM with fund managers having their own investment processes and GM taking an oversight role
- Evergreen and Low Carbon Funds have Directors sitting on the Investment Committees from GM.

# Monitoring

- Funds managed by the Core Investment Team have a bi-annual portfolio review which details the overall fund performance alongside a review of every company/development in the portfolio. The review gives a summary of performance and a RAG rating which is then used to determine the level of provision held. Outputs including the number of new jobs created and the number of new homes created are collated on a quarterly basis.
- Funds managed by external fund managers are subject to monthly meetings (whilst funds are being invested), where the fund manager presents regular updates on the performance of the funds, including information on levels of deployment, performance of projects and update on agreed KPIs.

# Investment by Local Authority

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- Investment, particularly in the property funds has been most significant in the conurbation core
- This reflects there being more schemes that are financially viable within the city than in some other parts of the conurbation
- The funds seek to finance all viable schemes provided the risk is manageable.
- The property funds have helped drive increased Business Rate growth which supports all of the conurbation.



# Case Studies

## Neptune Mill

The GM Low Carbon Fund is providing a £3.8m loan facility alongside the NW Evergreen Fund for the redevelopment of a dilapidated mill on the outskirts of Manchester City Centre. The redevelopment will result in over 18,000 sq ft of EPC A office space and carbon savings from the embodied carbon within the existing building shell to be re-used. This scheme is due to complete in December 23.



## Clear Cycle

ClearCycle is a specialist re-commerce partner to a range of national UK retailers, handling, refurbishing and re-selling stock that has been returned by end users. The business supports the circular economy and reduces landfill usage.

Funding will be used to provide both working capital and growth capital for the business to expand its team and technology.

The total investment is £950k.

## ScubaTX

In April, the Life Sciences Fund completed a £600k investment into ScubaTx, which is developing a device to make it easier to transport and preserve organs for organ transplant procedures. ScubaTx's device cools organs and oxygenates tissues with humidified gas at tightly controlled pressures and flow rates for just under 68 hours with no visible degradation.



## The Highline

Alongside a £0.4m grant from GMCA's Brownfield Housing Fund, an £11.8m loan has been provided to support the delivery of a mixture of 68 apartments in Altrincham, of which 45% has been designated for affordable housing. The development is part of the Bruntwood & Trafford Council's joint venture to redevelop the centre of Altrincham, and the scheme is also making a Section 106 contribution of £0.4m. The scheme is on schedule to completion later in 2024.

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## GMCA OVERVIEW AND SCRUTINY COMMITTEE

Date: 13 December 2023

Subject: Provision of Future Waste Disposal Services

Report of: Councillor Tom Ross, GM Portfolio Lead for the Green City Region

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### Purpose of Report

To make recommendations for the future provision of waste disposal services from 2026.

### Recommendations:

The GMCA Overview and Scrutiny Committee are requested to consider and comment on the report and outcomes and note the recommendations which will be considered by the GMCA at their meeting on the 15 December 2023 as below:

1. Note the contents of the report; and
2. Approve the initiation of discussions with the current contractor to extend the Waste and Resource Management Services (WRMS) and Household Waste Recycling Centre Management Services (HWRCMS) contracts in accordance with contract clauses.

### Contact Officers

David Taylor, Executive Director, GMCA Waste and Resources Team

[david.taylor@greatermanchester-ca.gov.uk](mailto:david.taylor@greatermanchester-ca.gov.uk)

## Equalities Impact, Carbon and Sustainability Assessment:

### Recommendation - Key points for decision-makers

To review and comment on the outcome of an options appraisal and make recommendations for the future provision of waste disposal services from April 2026.

### Impacts Questionnaire

Impact Indicator	Result	Justification/Mitigation
Equality and Inclusion		
Health		
Resilience and Adaptation	G	
Housing		
Economy	G	
Mobility and Connectivity		
Carbon, Nature and Environment		
Consumption and Production	G	
Contribution to achieving the GM Carbon Neutral 2038 target		The proposal will address the development of a long term strategy for biodiversity enhancement across the operational sites; a review of potential for installation of solar PV and corresponding utilities requirements and costs with financial savings passed back to GMCA; an assessment of ability to include alternate fuelled vehicles and refuelling facilities in the life cycle plan; a detailed plan on how and when the HWRC recycling performance 60% target will be delivered and maintained; a proposal for acceptance and recycling of PTTS ahead of the commissioning of the replacement MRF; and a strategic review of the renew operation.
Further assessment of...		

**G** Positive impacts overall, whether long or short term.

**A** Mix of positive and negative impacts. Trade-offs to consider.

**R** Mostly negative, with at least one positive aspect. Trade-offs to consider.

**RR** Negative impacts overall.

## Carbon Assessment

<b>Overall Score</b>	#DIV/0!			
<b>Buildings</b>	<b>Result</b>	<b>Justification/Mitigation</b>		
New Build residential	N/A			
Residential building(s) renovation/maintenance	N/A			
New build non-residential (including public) buildings	N/A			
<b>Transport</b>				
Active travel and public transport	N/A			
Roads, Parking and Vehicle Access	N/A			
Access to amenities	N/A			
Vehicle procurement	N/A			
<b>Land Use</b>				
Land use	N/A			
No associated carbon impacts expected.	High standard in terms of practice and awareness on carbon.	Mostly best practice with a good level of awareness on carbon.	Partially meets best practice/ awareness, significant room to improve.	Not best practice and/ or insufficient awareness of carbon impacts.

## Risk Management

In order to support the decision making process, an options appraisal using external resources from KPMG (financial), DLA Piper (legal advice) has been commissioned to appraise the options.

## Legal Considerations

In order to support the decision making process, an options appraisal using external resources from KPMG (financial), DLA Piper (legal advice) has been commissioned to appraise the options.

## Financial Consequences – Revenue

In order to support the decision making process, an options appraisal using external resources from KPMG (financial), DLA Piper (legal advice) has been commissioned to appraise the options.

## Financial Consequences – Capital

As above.

**Number of attachments to the report: 0**

**Comments/recommendations from Overview & Scrutiny Committee**

**N/A**

## **Background Papers**

19/2/2019 – Procurement of Waste and Resource Management Services, GMCA Meeting

### **Tracking/ Process**

Does this report relate to a major strategic decision, as set out in the GMCA Constitution

Yes

### **Exemption from call in**

Are there any aspects in this report which means it should be considered to be exempt from call in by the relevant Scrutiny Committee on the grounds of urgency?

No

### **GM Transport Committee**

N/A

### **Overview and Scrutiny Committee**

GMCA Overview and Scrutiny Committee 13 December 2023

# 1. Introduction

Following the early termination of the Private Finance Initiative (PFI) contract with Viridor Laing (Greater Manchester) Ltd, GMCA ran a procurement process for provision of waste services under two contracts:

- Waste and Resource Management Services (WRMS); and
- Household Waste Recycling Centre Management Services (HWRCMS).

Both contracts were awarded to Suez Recycling and Recovery UK Ltd (Suez) with contract commencement on 1st June 2019 for an initial seven year term with two optional periods of extension. The procurement process resulted in contractual arrangements that delivered efficiencies compared to the previous PFI contract and significant improvements in performance.

The initial seven year contract term of both contracts will expire on 31<sup>st</sup> May 2026. In the event that a decision was to be made to run a procurement for services from 1 June 2026 then at least two years would be required for the process to complete and for a service provider to mobilise. It is therefore necessary for GMCA to consider the options for future service delivery and to make a decision by the end of 2023 as to whether to run a procurement.

The WRMS and HWRCMS contracts contain two options for extension:

- A period of three years running from 2026 to 2029, actionable at the discretion of GMCA and priced at the time of the tender bid; and
- A further period of five years running from 2029 to 2034, subject to negotiation and actionable by mutual consent of the parties.

The year 2034 is significant for GMCA as that is also when the initial term of the Residual Value Contract (RVC – see section 3 for further details) for supply of residual waste to the Runcorn energy from waste (EfW) plant also concludes.

In order to support the decision making process, GMCA Waste and Resources team has commissioned an options appraisal using external resources from KPMG (financial), DLA Piper (legal advice) and WSP (technical advice) supported by GMCA and district waste officers. The review has also taken account of market intelligence, market capacity information, the approach to commercial risk and future policy

changes affecting waste management that will flow from the national Resources and Waste Strategy (RaWS).

## **2. National Resources and Waste Strategy**

The Department for Environment, Food and Rural Affairs (Defra) has been consulting on the RaWS over the last four years with a series of prolonged delays in publishing consultation responses. Activity has recently stepped up and details of what is proposed and the potential changes that may be needed for both waste collection and disposal arrangements in Greater Manchester (GM) are now starting to become clearer although cost recovery and other fundamental points are yet to be developed.

There are four main elements to the RaWS:

- Deposit Return Scheme (DRS) – reverse vending machines to be rolled out from 2025 at retail premises which will accept in scope drinks containers;
- Extended Producer Responsibility (EPR) – any organisation placing packaging on the market will be charged a fee according to type and quantity of packaging. The fees will form a fund from which local authorities involved in the management of packaging materials will receive payments. The EPR scheme was timetabled to come into effect from April 2024 but this is now delayed until October 2025 (see below for further details);
- Consistency framework for waste collections (now referred to as Simpler Recycling following the Prime Minister’s speech on 20th September 2023 that removed the requirement for separate collection) which sets out the types of materials to be collected from the household; and
- Collection of food waste on a separate, weekly basis from 100% of households from April 2026.

The latest element of the RaWS which has been published is the consultation response on Simpler Recycling. Under these proposals, it appears that all local authorities will be obligated to collect additional materials at the kerbside which will



include pots, tubs and trays from 2026 and plastic films/soft flexible plastics from 2027. The consultation response also included two further consultations on the guidance and implementation of Simpler Recycling, so the complete picture remains unknown at this stage. In July 2023, Defra announced that it will be delaying the implementation of EPR until at least October 2025. The ongoing delays and lack of full details are raising significant uncertainty within the waste industry as to whether the RaWS will be implemented in its current proposed form and when it will be necessary to have infrastructure in place to meet the policy requirements. For local authorities that are imminently due to procure contracts for services, this is also creating uncertainty and resulting in many extending their existing arrangements so as to avoid the potential for risk pricing by the market due to the unknown requirements.

### **3. Current GMCA Waste Management Contracts**

GMCA has a number of waste disposal contracts in place. These are:

- WRMS Contract with Suez for operation of the main waste reception and processing sites, nine sites with attached Household Waste Recycling Centres (HWRCs), operation of the Raikes Lane energy from waste plant (EfW), supply of fuel to the RVC contract (see below), marketing of materials for recycling and operation and maintenance of a transport fleet of c. 70 heavy goods vehicles;
- HWRCMS Contract with Suez for operation of 11 stand-alone HWRCs;
- Residual Value Contract (RVC) with TPSCo (a joint venture between Viridor and Ineos Inovyn) for thermal treatment of a minimum of 325ktpa rail delivered residual waste at the Runcorn EfW; and
- Biowaste offtake contracts for treatment of c.125ktpa of mixed garden and food waste using in-vessel composting (IVC) technology under a framework that runs until 2026.

Since commencing operation of the WRMS and HWRCMS contracts, Suez has significantly improved the services in comparison to the previous contract. This is

particularly so for landfill diversion which has increased from c.90% to over 99% of the c1.1 million tonnes of waste handled each year.

The HWRCs have also benefitted from access control measures being introduced by Suez and GMCA to control the illegal deposit of trade waste. This has been very successful at deterring traders with c.70,000 fewer vehicle visits per month being made to the sites. This has enabled operatives to interact better with site users to capture more recyclable materials and has also significantly improved working conditions for site staff with far lower incidents of verbal and/or physical abuse of staff being reported.

The Suez contracts have delivered significant social value for Greater Manchester principally through the reuse activity being carried out at the Reuse Hub in Trafford Park and via three shops located at HWRCs where items are made available for resale to members of the public. This activity is calculated to generate over £3 of social value return on investment (SROI) for every £1 of contract spend. This is being delivered through charitable donations, skills development, employment and wider community benefits. Suez has also implemented systems that respond to GMCA's requirement for recyclables to be processed as close to GM as possible and avoid export. This has led to c.80ktpa of newspapers and card now being reprocessed at the Saica plant in Trafford (under the previous PFI arrangement, paper and card was exported to Asian markets for reprocessing).

The WRMS contract requires Suez to meet GMCA's obligations under the RVC contract to deliver 325,000 tonnes per annum of processed residual waste by rail to the Runcorn EfW facility. The RVC Contract runs until 2034 following which there is an optional further period of extension of 15 years to 2049. Gate fees for EfW disposal will increase from 2028 when EfW is included in the carbon Emissions Trading Scheme (ETS). Another future factor for consideration with the RVC contract is the plan from Viridor to install carbon capture and storage equipment at the site. This is currently in the final stages of a funding application to Government and, if successful, could be operational for 2028. This could make a significant contribution to decarbonising GM's waste management activities.

The biowaste contracts are for the treatment of c.125ktpa of mixed garden and food waste and will expire in 2026. The Waste and Resources team has commissioned a

specialist consultancy, WRM, to conduct an options appraisal for future treatment of food and garden waste which will report by the end of 2023. Once this options appraisal is completed, a preferred method of service provision post 2026 will be identified and will be the subject of a separate report to GMCA in the future.

#### **4. Market Intelligence**

In recent years the waste management market in the UK has gone through a period of consolidation with several mergers and acquisitions reducing the number of organisations having the capacity/capability to bid for large integrated contracts. A review exercise was held with the advisory team to assess the capacity of the market and potential bidders for a future GMCA procurement exercise. This concluded that there are a very small number of waste operators that have the capacity and experience to do this.

The continued uncertainty over the RaWS requirements and timeframes is also affecting the capacity in the market to bid and also the approach to risk allocation. There are at least 17 local authority waste contracts due to expire between 2025 and 2029. A number of these have indicated that they will extend arrangements for two to three years due to the ongoing delays with implementation of the RaWS, whereas others amongst them do not have the ability to extend their contracts so will progress to the market. This means that during the period from 2025 to 2029 there will be a significant number of waste procurements being run by local authorities which will impact on the ability of bidders to respond due to capacity constraints. This will be a factor in determining whether they respond to a GMCA procurement opportunity which will entail significant expenditure on bid costs.

#### **5. Strategic Assets**

GMCA has three strategic assets that will also need to factor into the decision making process. The first is the Raikes Lane EfW facility in Bolton. The plant was originally constructed in 1971 and subsequently upgraded with energy recovery and electricity generation equipment between 1998 and 2000. It is a single line facility with c.100ktpa capacity processing residual waste. Conscious of the age of the facility, GMCA Waste

and Resources commissioned WSP to undertake a technical review of the facility to determine options for the future.

The report concluded that:

- The site has a tight footprint and would struggle to accommodate a new build facility with a forecast capital cost in the range of c.£150m to £175m;
- Suez is operating and maintaining the facility well and it should continue to operate into the mid 2030's if maintained to current standards with appropriate investment;
- By the mid 2030's a decision will be required to decommission the plant or install a new boiler at a cost of c.£30m. Given the age of the rest of the plant, installation of a new boiler is unlikely to be economically attractive; and
- As well as the Runcorn facility, there are a number of other new build EfW facilities in the North West due to come on stream in the next 5 years so merchant capacity should be available for the displaced tonnage.

Based on this analysis, the preferred option would be to continue operate the plant until March 2034 to tie in with the end of other GMCA contracts and then consider options including investment in the facility or decommissioning. If this were the selected outcome, then alternate residual waste treatment capacity would be required either through existing arrangements or via a procurement. A procurement process would open up competition from alternate EfW facilities or other forms of residual waste treatment such as gasification technology used to produce Sustainable Aviation Fuel (SAF). In the period up to 2034, a critical factor will be maintaining availability of the Raikes Lane facility and tonnage throughput which will require additional expenditure on life cycle replacement of key elements of the plant due its increasing age. Whichever route is selected for the provision of future services (ie procurement or contract extension), additional expenditure on the Raikes Lane facility will be required.

The Longley Lane Materials Recovery Facility (MRF) has been reviewed as part of the assessment of implications of the RaWS on GMCA waste infrastructure. The requirement to include plastic pots, tubs and trays as well as 'soft' plastics in our dry recyclable collections will mean additional sorting equipment is required. A separate report sets out the conclusions of an options appraisal and the preferred option of development of a new plant inside an existing GMCA facility, a former in-vessel composting facility. This development, if approved, will be initiated by GMCA and would be under construction during a potential procurement process for services from 2026. This increases the potential for bidders risk pricing the operation of this facility due to uncertainty over implementation timescales, operating costs, quality of outputs and market capacity.

Another key asset is the Higher Swan Lane office and workshops in Bolton. The office facility is a modular building that needs modernising and the workshops date back to the 1950's. Both buildings will need improvements to be undertaken in the short term, however significant expenditure will be needed for long term use. The approach to accommodation of contractor support services and vehicle maintenance could be tied into the provision of services post 2034 so that options can be reviewed.

## **6. Contract Extensions**

The option to extend the WRMS and HWRCMS contracts for a further three years from 2026 to 2029 was priced at the time of the procurement and offers GMCA an attractive option from a financial perspective that KPMG has assessed as being well below the likely costs that would result from a procurement process.

Suez has also provided a proposal for the optional five year extension which is based on maintaining all current contract terms and conditions, specifications and contract targets.

The inclusion of a priced three year extension option in the WRMS and HWRCMS contracts was a deliberate action to provide some extended certainty if it appeared that the wider marketplace was not in a position to better that known offer. Including the ability to extend for the further five years followed the same ethos but it was recognised that the bidders would put a heavy risk premium on a period some 11 years away at the time of bidding. However, the ability to actively negotiate a five year

extension was considered likely to generate a lower cost option than that offered as a result of a procurement (because, for example, mobilisation costs would not be incurred, facility performance would be known and not risk priced etc).

The plus three years and plus five years extensions, outside of the financial certainty provided, also give:

- an extended period of service quality continuity and consistency. Change at any point in the period from 2026 to 2034 has the potential to disrupt the quality of service (especially if there is a change of contractor entailing the significant transfer of staffing and resources); and
- a settled period for both the GMCA and the contractor to assess emerging technologies, policies and strategies that require innovation to address. An example of this is the use of alternative energy sources for plant, equipment, fleet and processes. In a period crucial to the achievement of net zero and waste strategy targets a steady state service (as much as that is possible) will give time to carefully consider options.

The extension of the contracts give certainty of price, performance and service delivery during a period of uncertainty from the RaWS and also addresses market capacity concerns in the 2025 to 2029 period over running procurement processes.

To recap, the three-year extension (2026-2029) is at GMCA's sole discretion – i.e., GMCA has the right to extend the contract with no further reference to Suez. The following five year extension (2029-2034) is a mutual option to extend which requires both parties to agree to a further extension.

Consideration has also been given to an option based on exercising the three year extension with Suez and then having an “in-house” service provision for the five years to 2034. A workshop was held with the advisory team and district officers to scope out this option and to identify the critical risks to determine whether to price the option or rule it out at this stage. In summary the workshop concluded that:

- Establishment of an arm's length operating company would be required, however GMCA would be acting as guarantor so would effectively be underwriting all risks;

- Back office support services would be required for HR, payroll, IT and health and safety. These would need to be outsourced due to capacity constraints in GMCA support services to take on another 600 staff;
- There would be a significant requirement to buy in expertise for operation and maintenance of technology sites such as Raikes Lane EfW and Longley Lane MRF;
- Significant risk transfer to GMCA would occur for recyclate and commodity markets and pricing, industrial relations, compliance with necessary consents (planning permissions, environmental permits, operator licences) pension costs, facility performance, life cycle replacement costs, fleet insurance, health and safety and regulatory compliance;
- GMCA would need to be a significant purchaser of specialist mobile plant and fleet which are on long lead times and lacks the buying power of the large waste management companies; and
- Insurance of facilities is a definitive factor. Willis Towers Watson, insurance advisors to GMCA, were engaged to assess whether GMCA would be able to place insurance at the necessary levels in the market for the network of facilities. This work concluded that insurance would not be available and GMCA would therefore need to self-insure. This would require significant reserves to be carried to cover facility loss due to fire for facility reinstatement and business interruption costs.

On the basis of risk transfer and unavailability of insurance, the in-house option has been discounted and not considered further in the modelling of options.

## **7. Recommended Strategy for Provision of Future Services**

Extending the existing contracts has the advantage of:

- Allowing time for the implementation plans for the RaWS to become clearer;
- Allows the potential MRF development to take place with reduced risk transfer for operating costs;
- Allowing time for the market to develop and capacity to respond to future procurement opportunities to be increased;
- Reducing the level of risk transfer to GMCA compared to all other service delivery options;
- Allowing continued operation of Raikes Lane at a guaranteed throughput and secures investment in the facility for operation to 2034;
- Enabling alignment with other GMCA waste contracts with an end date of 2034; and
- Delivering a more competitive modelled financial outcome than running a procurement for services commencing in 2026 or 2029.

The recommended approach to provision of future services is therefore:

1. To rule out undertaking a procurement for services from 2026;
2. To engage with Suez on the contract extension options; and
3. For a report on the outcome of discussions to be presented to a future meeting of GMCA.

## **8. Legal Advice**

Once negotiations have concluded with Suez on extension arrangements, DLA Piper will be able to provide a paper on the legal context and this will be appended to a future report to GMCA.



## GMCA Overview & Scrutiny Committee

Date: 13 December 2023

Subject: Overview & Scrutiny Committee Work Programme  
and Forward Plan of Key Decisions

Report of: Nicola Ward, Statutory Scrutiny Officer, GMCA

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### Purpose of Report:

To provide an opportunity for the Committee to review their draft Work Programme for January 2024 – March 2024 (Appendix A) and provide the Committee with the latest Forward Plan of Key Decisions (Appendix B) to ensure that they are informed of the forthcoming decisions to be taken by the GMCA, GM Mayor or any delegated officer or committee.

### Recommendations:

The Committee is asked to –

1. Consider the proposed Overview & Scrutiny Work Programme for January 2024 – March 2024.
2. Use the Forward Plan of Key Decisions to identify any potential areas for further scrutiny.

### Contact Officer:

Nicola Ward, Statutory Scrutiny Officer, GMCA

[nicola.ward@greatermanchester-ca.gov.uk](mailto:nicola.ward@greatermanchester-ca.gov.uk)

## GMCA Overview and Scrutiny draft Work Programme January – March 24

10 January – Information briefing on GM budgets – Steve Wilson

24 January

<b>Item</b>	<b>Lead member / officer</b>	<b>Trajectory of item</b>	<b>Ask of scrutiny</b>
Mayoral budget proposals	GM Mayor / Steve Wilson	GMCA January	To consider the proposals set out within the Mayoral budget and precept.
Vision Zero	The Mayor	GMCA January	To consider TfGM's vision zero for deaths or serious injuries on the road network.

Mid February – Information briefing on Digital – Phil Swan

7 February

<b>Item</b>	<b>Lead member / officer</b>	<b>Trajectory of item</b>	<b>Ask of scrutiny</b>
GM Budgets	<b>David Molyneux</b> / Steve Wilson	GMCA February	To consider the GM budget proposals including the GMCA General Budget, GMFRS

			budget, GM Waste Budget and GM Transport Budget.
Bus Franchising Tranche 3	GM Mayor / Anne Marie Purcell	GMCA Feb / March	To consider the preferred bidder for tranche 3 of bus franchising.

21 Feb

Item	Lead member / officer	Trajectory of item	Ask of scrutiny
Housing Standards / Good Landlord Charter	<b>Ged Cooney</b> / Steve Fyfe		
Early Years Education	<b>Mark Hunter</b> / Miriam Loxham		To consider the latest DfE data on school readiness and challenged around early years education.

Mid March – Information briefing

20 March

Item	Lead member / officer	Trajectory of item	Ask of scrutiny
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<p>Fair Funding Protocol for the Voluntary and Community Sector</p>	<p><b>Arooj Shah</b> / Anne Lythgoe</p>	<p>Approved GMCA in October 2023</p>	<p>To consider how effectively it has been implemented, hear first-hand experience from community representatives and determine its future direction.</p>
<p>5 Year Environment Plan</p>	<p>Tom Ross / Mark Atherton</p>	<p>Anticipated publication in October 2024</p>	<p>To contribute to the development of the forthcoming 5 Year Environment Plan</p>

## What is a Forward Plan of Key Decisions?

The Register is a published list of the key decisions which are due to be taken by the:

- Greater Manchester Combined Authority (GMCA)
- Greater Manchester Elected Mayor
- Joint GMCA & AGMA Executive Board
- Transport for Greater Manchester Committee
- GMCA Resources Committee
- GMCA's Waste & Recycling Committee
- Statutory Officers of the GMCA

These decisions must be published on the Register at least **28 clear days before the decision is to be taken**, whether in public or private. The Register is updated at least once a

## What is a Key Decision?

A key decision defined by 'the Order' is a decision which, in the view of the Greater Manchester Combined Authority's Overview and Scrutiny Committee, would result in any of the decision makers listed:

- (i) incurring expenditure over £500,000, or making significant savings of £500,000 or more relating to the budget for the service area to which the decision relates; or
- (ii) be significant in terms of its effects on persons living or working in an area of more two or more wards or electoral divisions of Greater Manchester.

## How to find out more on these proposed decisions

The report (other than those which contain confidential or exempt information) relating to these decisions will published on the GMCA's website five working days before the decision is to be made see [www.greatermanchester-ca.gov.uk](http://www.greatermanchester-ca.gov.uk).

For general information about the decision- making process please contact:

Julie Connor - Secretary to the GMCA  
[julie.connor@greatermanchester-ca.gov.uk](mailto:julie.connor@greatermanchester-ca.gov.uk)

<p>month.</p> <p>This Register of Key Decisions has been prepared in accordance with <a href="#">Combined Authorities (Overview and Scrutiny Committees, Access to Information and Audit Committees) Order 2017</a> ('the Order').</p> <p>The Register is published on the GMCA's website <a href="http://www.greatermanchester-ca.gov.uk">www.greatermanchester-ca.gov.uk</a> and hard copies are available at the offices of:</p> <p>Greater Manchester Combined Authority &amp; Greater Manchester Mayor Tootal Buildings Oxford Street Manchester M1 6EU</p>	<p>The GMCA's has an Overview &amp; Scrutiny Committee whose role is to contribute to the development of GMCA's strategies and policies, to scrutinise decisions of the decision-makers listed above and to consider any matter affecting those who live, work, study or run businesses in Greater Manchester.</p>	
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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<b>Green City Region</b>							
Investment in Recycling processing infrastructure	To approve the investment in a materials recovery facility that enables GMCA to accept and process a wider range of recyclable materials in line with the	Greater Manchester Combined Authority	Between 1 Dec 2023 and 31 Dec 2023	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	framework for consistency of collections.						
Future service provision for waste management in Greater Manchester	To approve the delivery model for GMCA waste management services from April 2026	Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
GMCA ECO4 and GBIS Flex Sol V5	Approve the GMCA Energy Company Obligation 4 and Great British Insulation Scheme Flexible	Greater Manchester Combined Authority	15 Dec 2023	Report with recommendations	Councillor Tom Ross		Anees Mank Anees.Mank@greatermanchester-ca.gov.uk



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	Eligibility Statement of Intent Version 5.						
Biowaste management strategy and Procurement of treatment capacity	To approve the strategy for management of biowaste and to commence a procurement for future treatment capacity	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor Tom Ross		David Taylor david.taylor@greatermanchester-ca.gov.uk
<b>Transport</b>							
Bus Franchising	To approve the award of:	Chief Executive	Between 1 Dec 2023 and	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 54	(i) the franchise contracts relating to bus franchising; (ii) contracts for the provision of various franchise scheme related services and goods (including all contracts for the provision of equipment,	Officer GMCA & TfGM	29 Feb 2024	ons	GM Mayor Andy Burnham		steve.warrener@tfgm.com
		GM Mayor	Between 1 Dec 2023 and 29 Feb 2024		GM Mayor Andy Burnham		
		Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024				

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 55	hardware, software and background IT infrastructure that are required to support and/or facilitate the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme); and (iii) contracts for the acquisition						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 56	and/or lease of land, sites or other assets (comprising real estate or otherwise) in connection with the delivery, and ongoing operation, of franchised bus services and the overall franchising scheme.						
	City Region Sustainable Transport	To approve allocations and Governance	Chief Executive Officer GMCA	Between 1 Dec 2023 and 29 Feb 2024	Report and recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Settlement (CRSTS)	and Assurance arrangements for specific schemes as and when required.	& TfGM  Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024			& TfGM	
Page 57 Bus Depot Acquisitions	To negotiate and approve procedural changes for the acquisition of bus depots to support Tranches 2 and 3 bus franchising, within previously	Chief Executive Officer GMCA & TfGM  Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024  Between 1 Dec 2023 and 29 Feb 2024	28 Delivering the Bee Network - Bus Fares Fleet Depots and CRSTS	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	approved capital and revenue budgets for bus franchising.						
Bus Depot leases Franche 2 and 3	To agree the final terms of leases of bus depots both in respect of interim leaseback arrangements to existing operators and the franchise depot subleases to	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2023 and 29 Feb 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	be granted to the franchise bus operators for Tranches 2 and 3.						
Bus Depot Acquisitions Treasurer Decision Tranches 1, 2 & 3	To agree the terms of any agreement between GMCA and TfGM to bring Tranche 1 leases in line with Tranches 2 and 3.	Treasurer GMCA	Between 1 Dec 2023 and 29 Feb 2024	12 Delivering the Bee Network	GM Mayor Andy Burnham		Jacqueline Elliott Jacqueline.Elliott@tfgm.com
Subsidised Services	To approve forthcoming changes to subsidised bus	Bee Network Committee Chief	Between 1 Dec 2023 and 29 Feb 2024	Report with Recommendations	GM Mayor Andy Burnham GM Mayor	Chief Executive Officer GMCA & TfGM	Stephen Rhodes stephen.rhodes@tfgm.com

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	services.	Executive Officer GMCA & TfGM	Between 1 Dec 2023 and 29 Feb 2024		Andy Burnham		
Active Travel Programme	Approval to release funding to progress the development and delivery of cycling and walking schemes and programmes.	Bee Network Committee	Between 1 Dec 2023 and 29 Feb 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com
Local Growth Deal ( 1, 2 and 3) six monthly progress update	To grant Full or Conditional Approval and/or release funding /	Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024	Report with Recommendations	GM Mayor Andy Burnham	Chief Executive Officer GMCA & TfGM	Steve Warrener steve.warrener@tfgm.com



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 61	approve expenditure and allocate/reallocate funding across the programme for schemes within the Growth Deal 1,2,3 and/or the Transforming Cities Fund.						
	Active Travel Capital Pipeline	To approve CRSTS funding to enable continued	Bee Network Committee	Between 1 Dec 2023 and 29 Feb 2024	Report with recommendations	GM Mayor Andy Burnham	Richard Nickson richard.nickson@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	delivery of the Active Travel pipeline.						
Zero Emission Bus Regional Areas Fund 2 Bid submission	<p>Agree in principle to submit a bid to DfT for the ZEBRA 2 fund and delegate full approval of the full business case to the Chief Executive of GMCA &amp; TfGM.</p> <p>Agree the submission of</p>	Chief Executive Officer GMCA & TfGM, Bee Network Committee	Between 1 Dec 2023 and 31 Mar 2024	Report with recommendations			Steve Warrener steve.warrener@tfgm.com

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<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	a full business case bid to the DfT for the ZEBRA 2 Fund.						
Bee Network Advertising Policy	To review the Bee Network Advertising Policy to ensure it aligns with and support the objectives of the Greater Manchester Strategy.	Bee Network Committee	Between 1 Dec 2023 and 31 Mar 2024	Report with recommendations	GM Mayor Andy Burnham		Steve Warrener steve.warrener@tfgm.com
Local Transport Plan	To note the preparation and review	Greater Manchester Combined	Between 1 Dec 2023 and 31 Mar 2024	Report with recommendations	GM Mayor Andy Burnham		Martin Lax martin.lax@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	process and approve the Local Transport Plan as and when a decision is required.	Authority  Bee Network Committee	Between 1 Dec 2023 and 31 Mar 2024		GM Mayor Andy Burnham		
Transport Network Planning and Review Process	To approve the proposed approach to reviewing and developing the franchised bus network through a programme of network reviews.	Bee Network Committee	Between 1 Dec 2023 and 31 Mar 2024	Report with recommendations	GM Mayor Andy Burnham		Stephen Rhodes stephen.rhodes@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 65	To approve the proposed network planning guidelines.						
	To approve the 12-month programme of network reviews.						
Quality Bus Transit	To approve CRSTS funds to upgrade existing pedestrian crossings on three Quality Bus Transit	Greater Manchester Combined Authority  Bee Network Committee	Between 1 Dec 2023 and 31 Mar 2024  Between 1 Dec 2023 and 31 Mar 2024	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	corridors.						
Sale West to Altrincham Network Improvements	To approve CRSTS funds to implement signal priority for late running buses and install permit automatic traffic counters on the Sale West to Altrincham corridor.	Greater Manchester Combined Authority  Bee Network Committee	Between 1 Dec 2023 and 29 Feb 2024  Between 1 Dec 2023 and 29 Feb 2024	Report with recommendations	GM Mayor Andy Burnham  GM Mayor Andy Burnham		Anthony Murden Anthony.murden@tfgm.com
<b>Technical Education &amp; Skills</b>							
ESF Skills for Growth	To proceed with the	Chief Executive	Between 1 Dec 2023 and	Report with recommendations	Councillor Eamonn	Treasurer GMCA	Gemma Marsh gemma.marsh

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Commissioning	procurement and contracting of providers and activity relating to the GM Skills for Growth programme.	Officer GMCA & TfGM	29 Feb 2024	ons	O'Brien		@greatermanchester-ca.gov.uk
GM Adult Skills Programme (including devolved Adult Education Budget and Free Courses for Jobs funding)	To approve a cost of delivery exceptional payment to AEB Skills Providers for the 2022/2023 academic year.	Chief Executive Officer GMCA & TfGM	Between 1 Dec 2023 and 29 Feb 2024	Report with recommendations	Councillor Eamonn O'Brien		Gemma Marsh gemma.marsh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
2022/2023 academic year update and 2023/2024 academic year forward plan  Page 68	To note progress of the 2023/2024 Adult Education Budget commissioning process and where applicable, the selected skills providers  To grant delegated authority to the GMCA Treasurer to take forward						



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 69</p>	<p>the AEB commissioning , including to contract award.</p> <p>To approve the proposed indicative allocations and subsequent expenditure for the GM grant-funded further education institutions.</p> <p>To grant delegated</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Page 70	authority to the GMCA Treasurer to agree any minor changes that arise during discussions between each institution and GMCA.						
Skills Bootcamps 2023 - 2024: Phase 2 commissioning ; Sector 3 (recommissioning): Adv	To proceed with the procurement and contracting of providers and activity relating to the GM	Treasurer GMCA	Between 1 Dec 2023 and 29 Feb 2024	National Skills Funding (CA report Feb 2023)	Councillor Eamonn O'Brien		Hannah Vincent hannah.vincent@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Manufacturing; Sector 8: Security; Sector 9: Residential Childcare	Skills Bootcamps programme.						
<b>Resources and Investment</b>							
Greater Manchester Business Funds	To conditionally approve business investments to proceed to due diligence and/or note commercial changes to	Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024	Report with Recommendati ons	Councillor David Molyneux	Chief Executive Officer GMCA & TfGM	Kirsteen Armitage kirsteen.armita ge@greaterma nchestre- ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	existing investments, including where relevant negotiated settlements.						
Revenue and capital budget updates	Approve revisions to revenue budget and capital programme. July / October and February.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Rachel Rosewell rachel.rosewell@greatermanchester-ca.gov.uk
Mayoral General Budget 2024/25 and Precept	Consideration of the GM Mayor's proposal for the 2024/25	Greater Manchester Combined Authority	26 Jan 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
Proposals including GMFRS  Page 73	Mayoral General Precept including the Fire and Rescue Authority precept and whether Members of GMCA would wish to submit any written comments to the Mayor in line with the legal process and timetable.						
GMCA	To approve the	Greater	9 Feb 2024	Report with	Councillor		Steve Wilson

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
General Revenue Budget 2024/25	2024/25 budget relating to the GMCA functions (excluding transport and waste), including local authority contributions and use of reserves.	Manchester Combined Authority		recommendations	David Molyneux		Steve.Wilson@greatermanchester-ca.gov.uk
Transport Revenue Budget 2024/25	To approve the 2024/25 GMCA budget relating to transport functions including the	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	levy and statutory charge to GM local authorities and use of reserves.						
<p>Page 75</p> <p>Mayoral General Revenue Budget 2024/25 including GMFRS</p>	To approve the 2024/25 Mayor's General budget, including the Fire and Rescue Authority, use of reserves and calculation of the precepts	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	and council tax rates.						
Waste and Recycling Revenue Budget 2024/25	To approve the 2024/25 waste budget, levy to GM local authorities and use of reserves.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
GMCA Capital Programme 2023-2027	To approve the capital programme, including the quarter 3 update to the 2023/23 budget and the 2024/25 budget and	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk

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<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
	forward plan.						
GMCA Revenue Update Quarter 3 - 2023/24	Approve any revisions to the 2023/24 GMCA revenue budgets at the end of quarter 3.	Greater Manchester Combined Authority	9 Feb 2024	Report with recommendations	Councillor David Molyneux		Steve Wilson Steve.Wilson@greatermanchester-ca.gov.uk
Approval of the GMCA Capital Strategy for 2024/25	To approve the 2024/25 GMCA Capital Strategy with sets out the overarching principles and processes by which capital and	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	investment decisions will be made.						
Approval of the Treasury Management Strategy and Annual Investment Strategy 2024/25	To approve the Treasury Management Strategy Statement, Borrowing Limits and Prudential Indicators for 2024/25 to 2026/27.	Greater Manchester Combined Authority	22 Mar 2024	Report with recommendations	Councillor David Molyneux		Lindsey Keech lindsey.keech@greatermanchester-ca.gov.uk
<b>Housing</b>							
GM City Deal Receipts -	The approval of investments	Greater Manchester	Between 1 Dec 2023 and	Report	Councillor Gerald Cooney		Michael Walmsley

<b>Decision title</b>	<b>What is the decision?</b>	<b>Decision Maker</b>	<b>Planned Decision Dates</b>	<b>Documents to be considered</b>	<b>Portfolio Lead</b>	<b>Lead Director</b>	<b>Officer Contact</b>
Investment Approval Recommendations	funded with City Deal Receipts received from Homes England.	Combined Authority	29 Feb 2024				Michael.Walmsley@greatermanchester-ca.gov.uk
GM Brownfield Programme	The allocation of funding from GMCA's brownfield programme to residential developments in GM.	Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024	Report with recommendations	Councillor Gerald Cooney		Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk
Greater Manchester Housing Funds	To conditionally approve housing investments to	Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Michael Walmsley Michael.Walmsley@greatermanchester-

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Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	proceed to due diligence and/or note commercial changes to existing investments						ca.gov.uk
<p>Page 8</p> <p>Agreement to using further Greater Manchester Housing Investment Loan Fund surpluses</p>	<p>To agree the further use of Greater Manchester Housing Investment Loan Fund (GMHILF) surpluses to support the delivery of the GM Housing</p>	<p>Greater Manchester Combined Authority</p>	<p>Between 1 Dec 2023 and 29 Feb 2024</p>	<p>Report with Recommendations</p>	<p>Councillor Gerald Cooney</p>	<p>Chief Executive Officer GMCA &amp; TfGM</p>	<p>Michael Walmsley Michael.Walmsley@greatermanchester-ca.gov.uk</p>

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	Strategy						
Greater Manchester Property Funds	To conditionally approve property investments to proceed to due diligence and/or note commercial changes to existing investments.	Greater Manchester Combined Authority	Between 1 Dec 2023 and 29 Feb 2024	Report with Recommendations	Councillor Gerald Cooney	Chief Executive Officer GMCA & TfGM	Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk
GM Brownfield Programme - Year 2 and 3 Methodology and Allocations	1. Approve the methodology for prioritising schemes in Year 2 and 3	Greater Manchester Combined Authority	9 Feb 2024	GM Brownfield Fund- Year 2 and 3 Methodology and Spend Allocation	Councillor Gerald Cooney		Andrew McIntosh andrew.mcintosh@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 82</p>	<p>of the GM Brownfield programmme, as set out in Section 2 and Appendix 1</p> <p>2. Approve the allocation of up to £115m of the overall £150m funding devolved to GMCA</p> <p>3. Delegation authority to the GMCA Treasurer, acting in</p>						

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	conjunction with the GMCA Monitoring Officer, to effect the necessary legal agreements						
<b>Economy, Business and Inclusive Growth</b>							
UKSPF E23 Addressing Inequalities in Business Support	<ul style="list-style-type: none"> <li>Agree the recommendations of the GM UKSPF Local Partnership Board on the proposal for the UKSPF</li> </ul>	Greater Manchester Combined Authority	15 Dec 2023	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanchester-ca.gov.uk

Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
<p style="writing-mode: vertical-rl; transform: rotate(180deg);">Page 84</p>	<p>E23 programme: Addressing Inequalities in Business Support.</p> <ul style="list-style-type: none"> <li>To grant delegated authority for the award of contracts to the GMCA Treasurer in consultation with the Resources and Investment Portfolio Leader and</li> </ul>						



Decision title	What is the decision?	Decision Maker	Planned Decision Dates	Documents to be considered	Portfolio Lead	Lead Director	Officer Contact
	Lead Chief Executive for Economy, Business and International.						
UK Shared Prosperity Fund- Support for the Social Economy	To agree the contract award for the UKSPF Support for the Social Economy Programme, following an open and competitive procurement process.	Treasurer GMCA	Between 1 Dec 2023 and 31 Dec 2023	Report with recommendations	Councillor Bev Craig		John Wrathmell john.wrathmell@greatermanchester-ca.gov.uk

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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